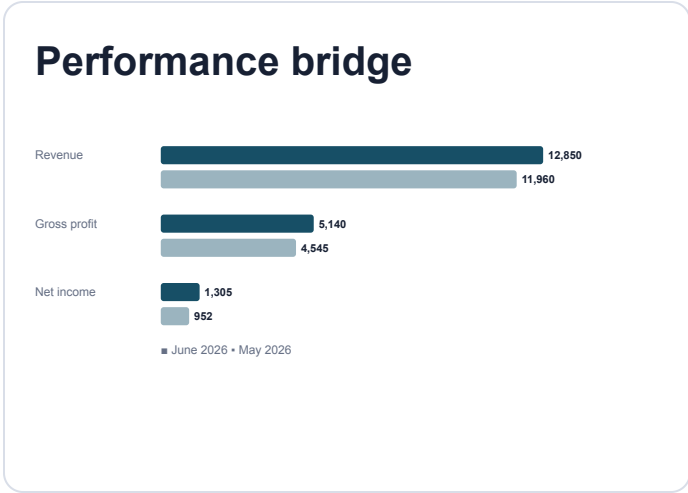


Monthly Management Report

Compared with May 2026
USD · 000s

VALIDATED INTERNAL REPORT

Revenue	Gross margin	Operating income	Closing cash
\$12,850	40.0%	\$1,920	\$4,680
▲ 890 vs prior	▲ 2.0% vs prior	▲ 475 vs prior	▲ 470 vs prior



Management discussion

MANAGEMENT EXPLANATION Commercial performance

Revenue improved with shipment volume; pricing and mix should be reviewed alongside the sales detail.

DATA OBSERVATION Working capital

Receivables increased while inventory declined, making collections the main working-capital review item.

Operating indicators

On-time delivery	Order backlog	Recordable incidents
94.6%	\$18,600	1
▲ 1.9% vs prior	▲ 650 vs prior	▼ 1 vs prior

Income statement

LINE ITEM	JUNE 2026	MAY 2026	CHANGE
Revenue	\$12,850	\$11,960	\$890
Cost of revenue	\$7,710	\$7,415	\$295
Gross profit	\$5,140	\$4,545	\$595
Operating expenses	\$3,220	\$3,100	\$120
Operating income	\$1,920	\$1,445	\$475
Interest expense	\$180	\$175	\$5
Pretax income	\$1,740	\$1,270	\$470
Tax expense	\$435	\$318	\$117
Net income	\$1,305	\$952	\$353

Amounts in USD 000s. Expense lines use positive magnitudes.

Gross margin

40.0% compared with 38.0% in the prior period.

Operating margin

14.9% compared with 12.1% in the prior period.

Northstar Components, Inc.

Compared with May 2026

USD · 000s

VALIDATED INTERNAL REPORT

Balance sheet

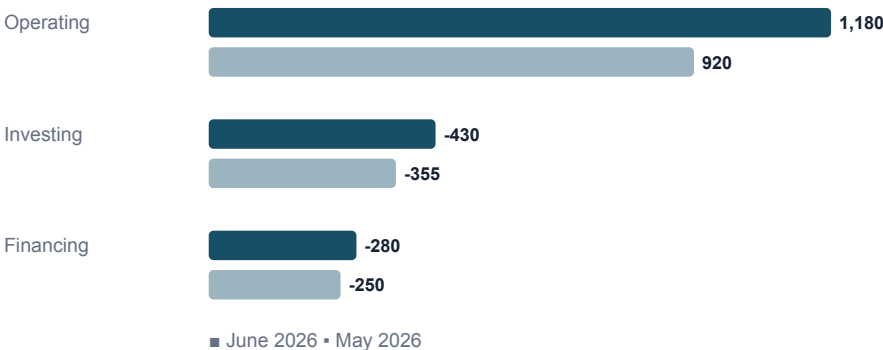
LINE ITEM	JUNE 2026	MAY 2026	CHANGE
Cash	\$4,680	\$4,210	\$470
Accounts receivable	\$3,910	\$3,620	\$290
Inventory	\$2,840	\$2,970	-\$130
Other current assets	\$570	\$540	\$30
Total current assets	\$12,000	\$11,340	\$660
Property, plant and equipment	\$8,600	\$8,490	\$110
Other assets	\$1,400	\$1,370	\$30
Total assets	\$22,000	\$21,200	\$800
Accounts payable	\$2,480	\$2,390	\$90
Short-term debt	\$900	\$900	\$0
Other current liabilities	\$1,550	\$1,480	\$70
Total current liabilities	\$4,930	\$4,770	\$160
Long-term debt	\$5,100	\$5,220	-\$120
Other liabilities	\$870	\$860	\$10
Total liabilities	\$10,900	\$10,850	\$50
Equity	\$11,100	\$10,350	\$750
Liabilities and equity	\$22,000	\$21,200	\$800

Amounts in USD 000s. The statement passed reconciliation within the declared tolerance.

Cash-flow statement

LINE ITEM	JUNE 2026	MAY 2026	CHANGE
Opening cash	\$4,210	\$3,895	\$315
Operating cash flow	\$1,180	\$920	\$260
Investing cash flow	-\$430	-\$355	-\$75
Financing cash flow	-\$280	-\$250	-\$30
Net change in cash	\$470	\$315	\$155
Closing cash	\$4,680	\$4,210	\$470

Cash movement



Amounts in USD 000s. Cash-flow outflows are shown as negative values.

Controls and provenance

- OK

data-contract

canonical fields and decimal values are valid
- OK

balance-sheet-current

difference=0; tolerance=1
- OK

cash-rollforward-current

difference=0; tolerance=1
- OK

cash-to-balance-current

difference=0; tolerance=1
- OK

balance-sheet-prior

difference=0; tolerance=1
- OK

cash-rollforward-prior

difference=0; tolerance=1
- OK

cash-to-balance-prior

difference=0; tolerance=1
- OK

source-inventory

source identifiers, labels, and dates are present
- OK

commentary-references

all commentary references resolve

Review warnings

2 warning(s) are recorded in GATE_REPORT.json and require review before release.

Source inventory

gl-2026-06
June 2026 general-ledger close export

As of 2026-06-30 · finance/close/2026-06/gl-summary.csv

ops-2026-06
June 2026 operating KPI snapshot

As of 2026-06-30 · operations/kpi/2026-06.json

Reproducibility

Input SHA-256

56124f087a68142ed160276f26bfce425600c410603d246127657dcae82cd2ce

Template SHA-256

0e3c101ce25f265f9882a7e3999a8485ec832c3485d02655130953bb6cfc2bc4